



2026 WE LEAD Class 21  
Reference and Application Questions

*Note that this document provides the questions for the WE LEAD application. To be complete, you must submit the application online as well as the reference requirement. This document lets you see what is on the application while providing you with time to think about and write out the answers to the open-ended long questions. You must submit this online through an online application.*

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## Reference requirements.

Additionally, you will be required to have a reference complete a form with questions we provide. This section will be updated once we have the link to that form. For your information, here are the questions we ask. Again, this must be submitted online from the reference. One reference satisfies the requirement; however, you can request more.

- Your relationship with the applicant
- How long have you known the applicant?
- What is the greatest strength you see in this person? Explain how you have seen it used.
- Describe the leadership competencies this person exhibits. Explain how you have seen these used.
- What do you hope this candidate will learn or discover through WE LEAD that will further contribute to their organization?
- WE LEAD is a competitive program. The more we know, the better. Please provide any other thoughts you have as to why this person would be an asset and key contributor to this year's program.

**Link to send reference to complete reference form:**

WE LEAD: [https://portal.cincinnati-chamber.com/cpbase\\_form?id=a0UJx00000hoq97](https://portal.cincinnati-chamber.com/cpbase_form?id=a0UJx00000hoq97)



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**Warning: If you want to exit and come back to a started (but not completed) application, you MUST hit pause. Exiting does not save your application.**

## Application Questions:

Admission is competitive and space is limited. Please submit your application **online** as soon as possible for the best opportunity to be accepted. If you need to step away from your application and finish it at a later date, you will be able to do so.

### To complete your application, you will need to

1. **Complete the online application by May 13<sup>th</sup>, 2026.** The online application includes open-ended questions. We recommend downloading this document with the questions, taking time to think about and answer them, and saving them on the document. Then copy and paste into the online application when ready.
2. **Have a reference complete the reference form online.** See above.
3. **There will be a non-refundable \$50 application fee due at the time of submission.** Once you hit the submit button, you will be automatically redirected to make your payment. Your application will not be considered complete or reviewed until we receive this payment. **If you have any issues submitting your application or processing your payment, please contact Devona Stripling -[dstripling@cincinnati-chamber.com](mailto:dstripling@cincinnati-chamber.com) or Damon Goodloe [dgoodloe@cincinnati-chamber.com](mailto:dgoodloe@cincinnati-chamber.com)**

To begin, you must have a Chamber portal login. If you attended a Chamber event last year, you should have one. If you need to create one, you can do so here:

<https://portal.cincinnati-chamber.com/s/new-registration?startURL=%2Fs%2F>

### Link to start application:

WE LEAD: <https://portal.cincinnati-chamber.com/s/we-lead-application>



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## Application Questions:

### Your Basic Information

- Name
- Job Title
- Company/Organization
- Work Email Address
- Personal Email Address
- Preferred Email Address (throughout program)
- Years of overall Professional Experience as of March 2026
- Your LinkedIn URL
- Work Phone Number
- Personal Phone Number
- Home Address
- Company Address
- Country of Origin
- Date of Birth
- Race/Ethnicity
- Gender
- Sexual Orientation
- What are your pronouns?
- Are you a Veteran?
- Do you have any dietary restrictions? If so, what are they?
- Do you need any special accommodations to participate in this program (this is only asked to ensure we design the experience in a way that is accessible to all)?

### Your Organization Information

- Industry/Org type
- Have you talked with your organization leadership about applying?
- Do you have full support from your employer for the tuition financial commitment required to take part in the program? Financial commitment from organization is not required. There is an option for self-pay or a combination of self- and organization pay.
- Do you have full support from your employer for the required time away from work to participate in the program?



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## Grant Request

- Grants: Partial grants up to \$1,00 for WE LEAD and may be available for small non-profits, entrepreneurs, or those self-paying based on need, etc. Would you like to apply for grant money?
- If yes to applying for grant, enter grant amount requested.
- If yes to applying to grant, please briefly explain why you are requesting financial assistance and how you think your participation in the program would provide a distinct and positive addition to the class. (open ended)
- If you do not receive the grant requested, will you still be able to take part in the program if accepted?

## Supplemental Information

- Collectively, how many years have you lived in the Cincinnati region?
- Have you previously applied to or participated in a Cincinnati Regional Chamber or other community leadership program (e.g., Leadership Cincinnati, WE Lead, C-Change, Cincy Next, Urban Leaders Program, Leadership Northern Kentucky)?
- If yes, which program(s) and what year(s)?
- How did you hear about this program?
- Please share with whom you were referred or how you heard about the WE LEAD (if applicable).
- Have you spoken with anyone at the Cincinnati Chamber about WE LEAD? If so, whom?
- Do you know anyone else who is applying to this program? If yes, what is your relationship with that person? This can be from your personal or professional worlds.

## Open Ended Questions

*Please bring your true self to the application. So often individuals try to be so professional that we do not get to know them. We want to get to know you. Please avoid responding with just 2 or 3 sentences. Again, we want to get to know you.*

1. Why are you interested in participating in this program? What do you hope to gain from the experience? \*
2. What skills, knowledge, or experience would you bring to the program? \*
3. How might you apply insights from the program at work and in the community? \*
4. Please share something that will help us get to know you better as an individual. This could be personal or professional, serious or fun. \*



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**Additional**

- WE Lead is a 10-month program. I understand the purpose of WE Lead, the attendance requirements, and the time and energy necessary to make it a successful experience. I will commit fully to the program and will block my calendar on the following dates to make this a priority. \*
- I understand the purpose of this program, the attendance requirements, and the time and energy necessary to make it a successful experience. I will commit fully to the program and will block my calendar for the program dates to make this a priority.
- Please submit your [biographical sketch](#). Bios should be limited to 100 words and written in third person. A sample sketch is noted below the box. This information, along with your headshot, will be published in a directory to all participants.
  - Open text box
  - Example:
    - Mary Ann is the President of Smith Associates Consulting Firm. She received her B.A. in Political Science from the University of Chicago. In recognition of her work as Director of Public Information for the City of Cincinnati, she was chosen one of Cincinnati's Women of the Year in 2021. A former staff member of the United Way, she is a board member of the Mental Health Association, WCET, and Council on World Affairs. In addition to family activities with her husband, Geoff and their son, she enjoys photography, travel, and tennis.
- Upload your preferred headshot. Headshot image should be less than 300 KB to ensure submission goes through. If you need help resizing your photo, you can use an [online image resizing resource](#).
- Sign
- Supply a reference. In your application, please supply the name, title, organization, and email address of the person that will complete a reference for you. This will need to be completed by May 13<sup>th</sup>, 2026. See information on reference on first page.
  - Reference name
  - Reference title
  - Reference organization
  - Reference email address
- Pay Application Fee

**Questions?** For WE LEAD. Devona Stripling -[Dstripling@cincinnatiachamber.com](mailto:Dstripling@cincinnatiachamber.com) or Damon Goodloe -[Dgoodloe@cincinnatiachamber.com](mailto:Dgoodloe@cincinnatiachamber.com)



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## Pausing & Resuming Application

- You may pause your application by clicking the “Pause” button in the bottom left of the questionnaire page.
  - You will be allowed to pause even if you receive notifications that the “required field must be complete.”

Should you be selected for the program, please share any dietary restrictions you may have.

None 4 / 255

Should you be selected for the program, please list any food allergies you may have.

None 4 / 15000

Do you need any special accommodations to participate in this program (this is only asked to ensure we design the experience in a way that is accessible to all)?

None 4 / 10000

**Pause**

- To resume your application login to your portal profile page:

[https://portal.cincinnatiachamber.com/s/#/profile/my\\_info/](https://portal.cincinnatiachamber.com/s/#/profile/my_info/)

- Select “Application(s) in Progress” tab in the vertical navigation menu.

**CINCINNATI Regional Chamber** Leadership Center Cost Saving Programs Events

**My Info**

**Michelle Rayburn**

**My Info**

- Application(s) in Progress
- Communication Preferences
- Update Company Logo

**My Info**

**First Name:** Michelle

**Last Name:** Rayburn

**Title:** Director of Operations

If you have changed companies, and are a leadership update your company Account. If you are not an alu pgreenwell@cincinnatiachamber.com to update your

**Email Subscriptions Disclaimer**  
By expressing interest in these categories, you are communications pertaining to these topics. You m



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3. Click the “Resume” button on the Paused Flows page to continue your application.

**\*\*\*IMPORTANT: You must complete the page you resumed and click to the next screen in order to pause your application again. If you pause your application on the same page you resume, it will be deleted by default.**



#### Paused Flows (2)

sorted Newest to Oldest ▼

<p><b>Cincy Next Application Form</b></p> <p><b>Time Paused</b> 8/18/2025, 10:39 AM</p> <p><b>Paused Step</b> Applicant</p> <p><a href="#">Resume</a></p>	<p><b>C-Change Application Form</b></p> <p><b>Time Paused</b> 8/18/2025, 10:24 AM</p> <p><b>Paused Step</b> Background Career History</p> <p><a href="#">Resume</a></p>
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